

<b>Committee</b>	Audit and Risk Management		
<b>Date paper prepared</b>	26/02/2026	<b>Date of committee meeting</b>	18/02/2026 By email
<b>Subject</b>	ICT and Knowledge Exchange Strategy		
<b>Author</b>	Kate Hannay		
<b>Action requested</b>	Endorsement sought		
<b>Purpose of the paper</b>	To present the strategic aims, objectives and outcomes associated with ICT and Knowledge Exchange.		
<b>Summary of the paper</b>	<p>This document is the UHI North, West and Hebrides' Information &amp; Communications Technology (ICT) and Knowledge Management (KM) Strategy. ICT &amp; Knowledge Management are essential enabling technologies and systems that are critical to the effective and efficient delivery of all aspects of college business.</p> <p>This strategy discusses key aspects of the current operational context that impact upon the college's ICT and KM provision and then sets out a number of strategic aims, objectives and outcomes that enable the ICT and KM function to support the wider vision of the college.</p>		
<b>Consultation</b>	Executive Leadership Team (ELT) Senior Management Team (SMT) Managers & team members		
<b>Resource implications</b>	Resource implications, particularly around obsolescence in primary information systems are discussed within the report.		
<b>Risk implications</b>	Risk implications, particularly around cyber security and AI are discussed within the report		
<b>Link with strategy</b>	This Strategy is a key enabler to all other college functions including the broader Infrastructure Strategy, Curriculum & Research Strategies and People and Culture		
<b><u>Equality, Diversity, and Inclusion</u></b>	<p>This report has been written to be readily understandable and accessible to all readers, including those with disabilities or impairments, in line with the Equality Act 2010.</p> <p>It is assumed that the strategy presented herein will have no direct equality, diversity and inclusion impact other than by enabling the planned operations of the college.</p>		
<b>Island Community Impact</b>	Not required in this instance.		

<b>Paper status</b>	<input checked="" type="checkbox"/> <b>Open</b> – The paper may be circulated to non-members of the committee and published online without restriction. <input type="checkbox"/> <b>Restricted</b> – The paper must not be circulated to non-members or published online until after the committee meeting. <input type="checkbox"/> <b>Confidential</b> - The paper must not be circulated beyond the committee members and should not be published online. Some information is considered commercially sensitive.
<a href="#">Freedom of information</a>	Open

# ICT and Knowledge Exchange Strategy

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## Introduction

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This strategy discusses key aspects of the current operational context that impact upon the college's ICT and KM provision and sets out a number of strategic aims, objectives and outcomes that enable the ICT and KM function to support the wider vision of the college.